

# Economic Vitality Incentive Program Cooperation, Collaboration, and Consolidation Plan as of: December 31, 2011

Local Unit Name: City of Grand Haven  
County: Ottawa

Plan Available to the Public (check all that apply):  In Municipal Offices  Internet Website  Other Posted on public kiosks

| <b>Previous Service Consolidation(s)</b> |                                    |   |                                    |   |  |
|--|------------------------------------|---|------------------------------------|---|--|
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| <b>Service Consolidation</b>             | <b>Date Consolidated</b>           | <b>Jurisdictions Involved</b>   | <b>Realized Savings/(Loss)</b>     | <b>Description of Cost Savings/(Loss)</b>   | <b>Other Consolidation Benefits</b>                    |
| 1. Wastewater Treatment                  | 1972                               | City of Grand Haven, Grand Haven Charter Twp, Spring Lake Twp, City of Ferrysburg, Spring Lake Village              | \$400,000                          | Annualized estimate for all five units versus five separate wastewater treatment operations | Creates collaborative atmosphere among units           |
| 2. Harbor Transit                        | Staggered growth since 1980        | City of Grand Haven, Village of Spring Lake, City of Ferrysburg   | \$100,000                          | Annual reduced overhead for three units   | Greater service area for customers                     |
| 3. Central Dispatch                      | 1993                               | All of Ottawa County including MSP  | \$60,000                           | Annual  | Better service through independent authority           |
| 4. Water Treatment                       | 1994                               | Cities of Ferrysburg and Grand Haven, Spring Lake Village and Grand Haven, Spring Lake, Crockery and Robinson Twps. | \$250,000                          | Annual economy of scale for operations and capital  | Greatly increased capacity and reliability             |
| 5. Economic Development Contract         | 1998                               | Chamber and Cities of Ferrysburg & Grand Haven, Village of Spring Lake and Grand Haven and Spring Lake Twps.        | \$20,000                           | Annual savings for salary and office space  | Significant coordination of efforts on regional issues |

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Cooperation, Collaboration, and Consolidation Plan  
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| <b>Proposed Service Consolidation(s)</b>            |  | Error! Reference source not found. | Error! Reference source not found.                       |  |
|---|--|------------------------------------|--|--|
| <b>Service Consolidation</b>                        | <b>Jurisdictions Involved</b>  | <b>Estimated Savings/(Loss)</b>    | <b>Description of Estimated Savings/(Loss)</b>           | <b>Other Consolidation Benefits</b>  |
| 1. Harbor Transit                                   | Existing partners plus Grand Haven Charter Township  | \$42,000                           | Annual savings to partners due to expanded customer base | Grew service area and improved services while reducing cost                        |
| 2. Assessing  | City of Grand Haven and Ottawa County  | \$80,000                           | Annual savings   | Less staff internally, greater service from fully equipped Equalization department |
| 3. Information Technology                           | City of Grand Haven and Grand Haven Area Public Schools  | \$60,000                           | Annual savings   | Closer ties with local school district   |
| 4. Finance, Treasury, Human Resources and Assessing | Ottawa County and City of Grand Haven  | Unknown                            | Under consideration                                      |  |
| 5. Fleet Maintenance                                | Cities of Ferrysburg and Grand Haven, Village of Spring Lake, Twps of Grand Haven, Spring Lake and Grand Haven & Spring Lake Schools Districts | Unknown                            | Under consideration                                      |  |

**Additional Information:**

Consolidation #1: New partner added effective January 1, 2012

Consolidation #2: Contract initiated October 2011 – results positive thus far & further exploration of measurement and performance standards in 2012

Consolidation #3: Contract initiated in October 2011 and further discussion and measurement in 2012

Consolidation #4: Grant from MML Foundation funding half of study underway by Plante Moran – report expected early 2012.

Consolidation #5: Grant from MML Foundation funding half of study underway by Plante Moran – report expected mid 2012.